

Identifying barriers to digital inclusion

Visibility framework – discussion questions worksheet





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Participant name	
Date	
Team/group	
1. Understanding v	isibility challenges
Question 1: T	hink of a recent hybrid meeting where some team members
were less visib	le (e.g., remote participants). What factors contributed to
this lack of visi	bility?
Question 2: H	low did the lack of visibility affect communication,
engagement, a	and decision-making in the meeting?





Review the visibility dimensions outlined in the STAY CONNECTED toolkit (pages 51-52)

Dimension	Physical vs. Virtual
Reflective	How do physical vs. virtual settings affect your ability to "see"
question	and "be seen" in meetings?

Your answer goes here – (Describe how being remote or in-person has affected your ability to contribute or feel included in meetings)

Dimension	Direct vs. Indirect
Reflective	Are there communication channels in your workplace that
question	lead to indirect visibility?

Your answer goes here – (Reflect on how communication methods (e.g., emails, calls, chats) have impacted your visibility and presence in discussions)





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Dimension	Observed Roles
Reflective	Are managers or certain colleagues more visible due to their
question	roles? How does this affect collaboration?
Your answer	goes here – (Explain if certain roles (e.g., managers, team
leads) tend	to be more visible and how that affects collaboration and
participation)	





	Question 1: Have you noticed any instances of proximity bias in your
	team meetings? Describe an example
L	
	Question 2: What steps could be taken to prevent proximity bias in hybrid work settings (e.g., using co-hosts, rotating speaking roles)?
Ī	Training (e.g., deling of mode, retaining operations, retaining
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	Based on too	-		•	your tea
can impleme	ent to improve	visibility in r	nybrid meetii	ngs	
	What tools or				

Next steps for take action

- Reflect on the identified challenges and implement at least one strategy in your next hybrid meeting
- Share feedback with your team after implementation to evaluate the effectiveness of the strategy



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